

Fiscal Year Ended March 31, 2016

Earnings Presentation

May 2016
J Trust Co., Ltd.



- 1. Full-year Financial Results for Fiscal Year (FY) 2016
- 2. Performance and Results by Segments
- 3. Targets for FY2017
- 4. Current Initiatives and Future Vision
- 5. APPENDIX



Disclaimer

- The information published in this material, including forecasts, is recognition, opinion, judgment or projection of the Company at the time of creation of this material and the Company does not guarantee its achievement. As such, please be aware that actual results may differ from the forecasts provided in this material as a result of various factors.
- Please note that figures based on IFRS in this material are unaudited figures prepared by the Company as a reference.
- The earnings presentation and this material are prepared to provide information to facilitate greater understanding of the Company. It is not intended for use in soliciting investments in the securities issued by the Company or its subsidiaries.
- In this material, "profit attributable to owners of parent" is indicated as "net income".
- There are three months difference between consolidated accounting period and accounting period of Financial Business in Southeast Asia. (1Q reflects figures of Bank JTrust Indonesia from January till March, 2Q reflects its figures from April till June, 3Q reflects its figures from July till September, and 4Q reflects its figures from October till December.)
- This material is an English translation of the original Japanese document, prepared solely for the convenience of and reference by overseas investors. If there exist any discrepancies between the original Japanese language and English translation, the Japanese language will always prevail. The issuer shall not be liable for this translation or any loss or damage arising from this translation.





Full-year Financial Results for FY2016



Appoint a new audit firm to change our accounting standard from J-GAAP to IFRS within FY2018.

Incoming audit firm: YUSEI Audit & Co. ("YUSEI")*

Number of listed clients: 51, Industry position: among top 10 audit firms

Reason for appointing YUSEI:

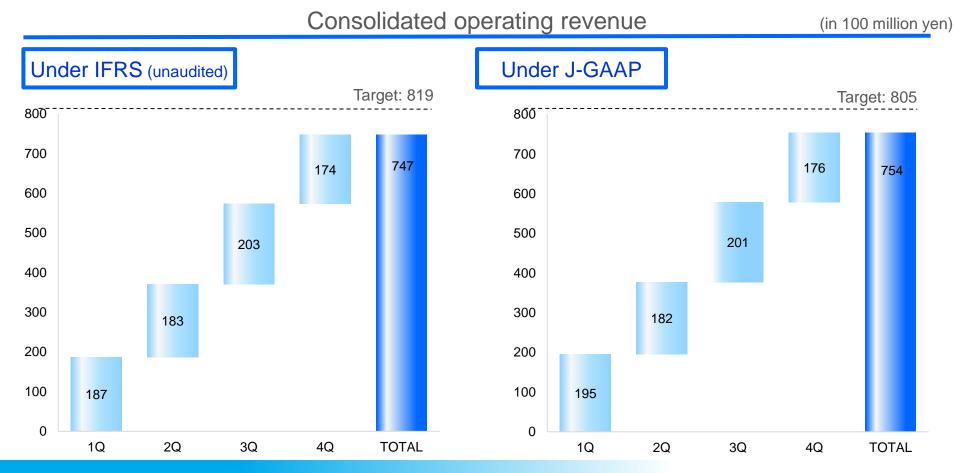
- > YUSEI's global network is essential for our global business expansion.
- > YUSEI's broad international experience is helpful enough to adopt/apply IFRS.

Disclosure policy

Disclosure will be based on J-GAAP and include IFRS figures as a reference, the same as in fiscal 2016.



Recorded the highest operating revenue under both accounting standards; IFRS: 74.7 billion yen / J-GAAP: 75.4 billion yen.



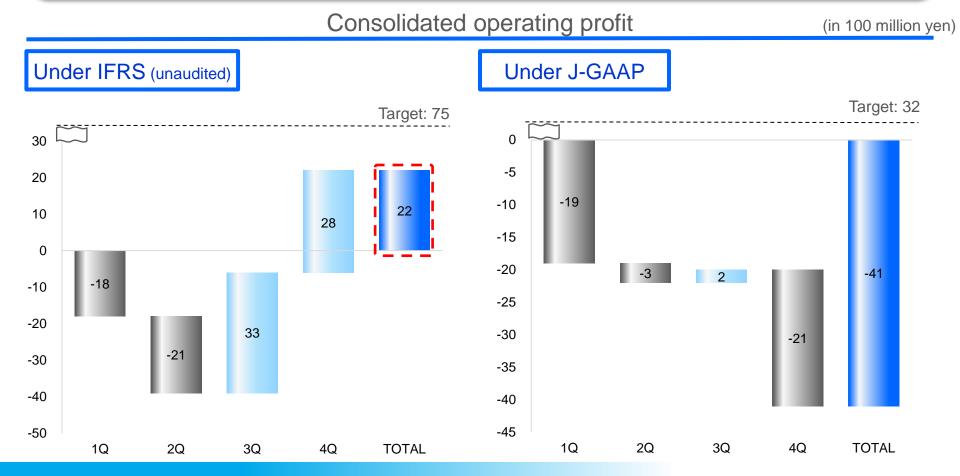
Key Point: Consolidated operating profit

IFRS: Operating profit became positive on a full-year basis.

J-GAAP: Operating profit fell below full-year targets, mainly affected by:

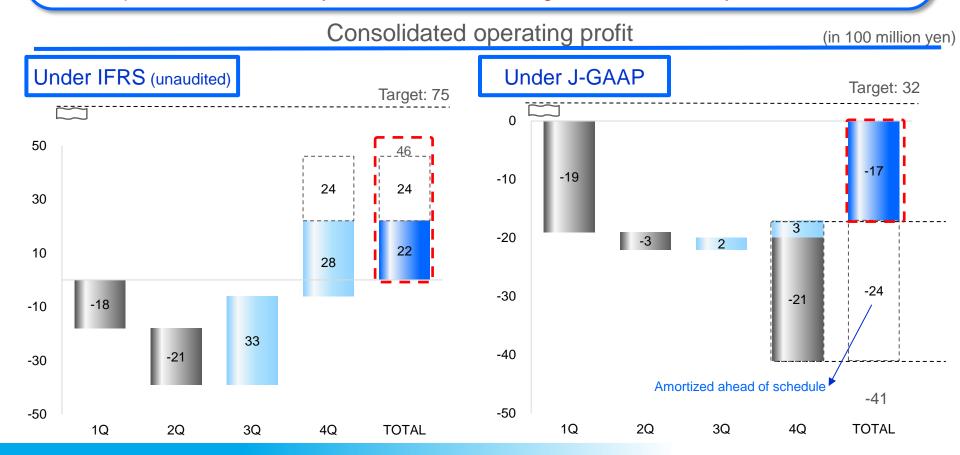
(i) goodwill; (ii) timing difference in account closing; and

(iii) differences in reserve for bad debts.



Key Point: Consolidated operating profit

- As a preparation for IFRS, we changed the amortization method from the effective interest rate method to the straight-line method when consolidating Financial Business in South Korea under J-GAAP. An increase in negative goodwill was amortized ahead of schedule in 4Q and recognized as a consolidated loss.
- The amortized amount was 2.4 billion yen. Without this factor, operating profit would have been positive at 4.6 billion yen under IFRS and negative at 1.7 billion yen under J-GAAP.





Key Point: Quarterly segment profit under IFRS

- Total consolidated operating profit remained positive from the 2nd half of FY2016.
- Financial Business in Southeast Asia finally recorded a surplus in 4Q through a reversal of reserve for bad debts.

Under IFRS (unaudited)

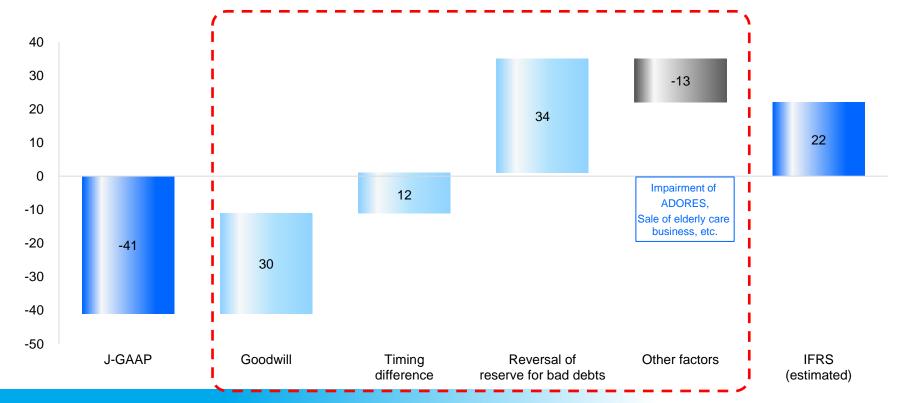
Quarterly segment profit

FY2016	Full-year	1Q	2Q	3Q	4Q	Changes (3Q - 4Q)
Domestic Financial Business	43	11	8	13	11	-2
Financial Business in South Korea	5	-8	0.7	5	7	+2
Financial Business in Southeast Asia	-17	-5	-30	-5	23	+28
Investment Business	27	-	8	18	1	-17
Non-financial Business	-3	1	4	-0.3	-8	-8
Total consolidated operating profit	22	-18	-21	33	28	-5

Key Point: Differences in account closing between IFRS and J-GAAP

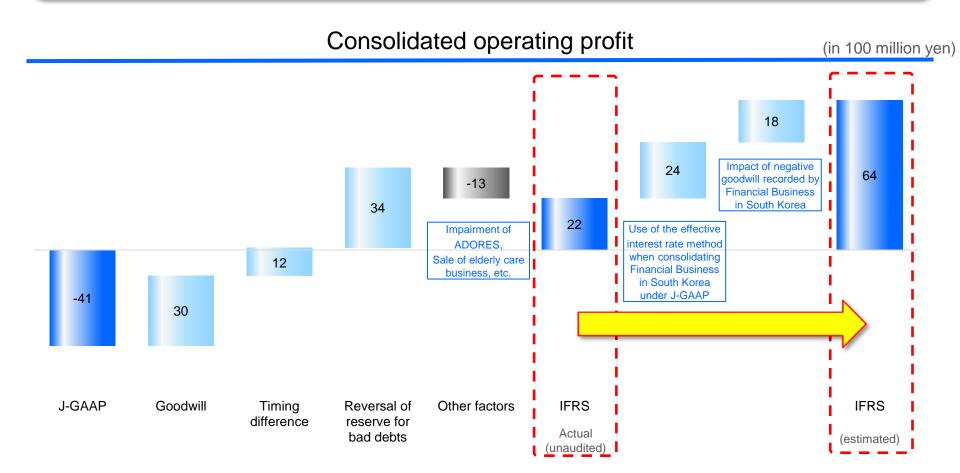
Differences between IFRS and J-GAAP were caused by: (i) goodwill;
 (ii) timing difference in account closing; (iii) reserve for bad debts;
 and (iv) other factors.

Factors causing differences between IFRS and J-GAAP (consolidated operating profit)





Recorded consolidated operating profit of 2.2 billion yen in FY2016. However, our actual earning power was estimated at 6.4 billion yen.





Performance and Results by Segments



Domestic Financial Business and Investment Business contributed substantially to consolidated operating profit.

Under J-GAAP

Segment profit

FY2016	Full-year targets	Actual	Difference	Achievement rate
Domestic Financial Business	31	38	+7	123%
Financial Business in South Korea	21	2	-19	10%
Financial Business in Southeast Asia	-18	-79	-61	-
Investment Business	-2	25	+27	-
Non-financial Business	10	2	-8	20%
Total consolidated operating profit	32	-41	-73	-



Recorded consolidated operating profit of 2.2 billion yen with an achievement rate of 29%.

Under IFRS (unaudited)

Segment profit

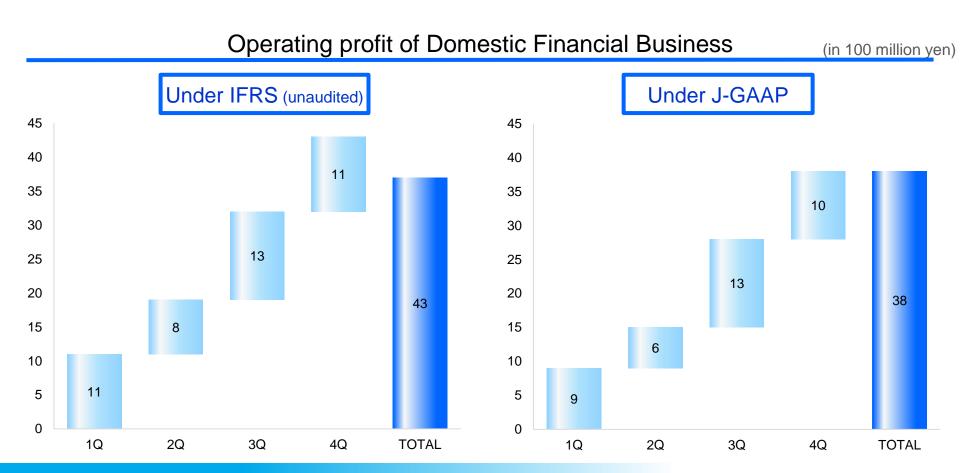
FY2016	Full-year targets	Actual	Difference	Achievement rate
Domestic Financial Business	32	43	+11	134%
Financial Business in South Korea	25	5	-20	20%
Financial Business in Southeast Asia	15	-17	-32	-
Investment Business	-2	27	+29	-
Non-financial Business	13	-3	-16	-
Total consolidated operating profit	75	22	-53	29%



Domestic Financial Business



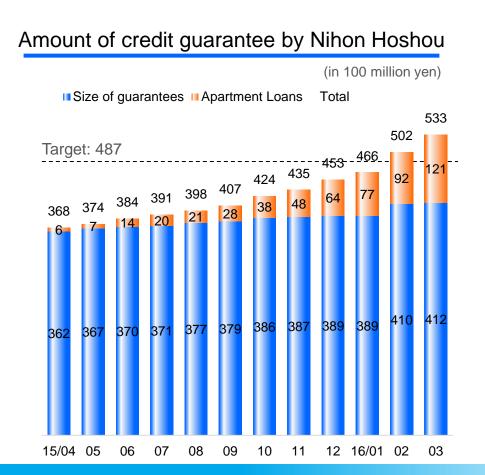
Operating profit exceeded targets under both IFRS and J-GAAP.

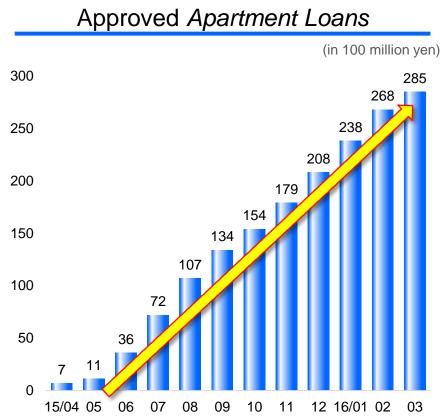




Domestic Financial Business: Credit guarantee business

- The amount of credit guarantees exceeded FY2016 targets.
- Apartment Loan steadily increased and reached 53.3 billion yen, 9% above the target of 48.7 billion yen.



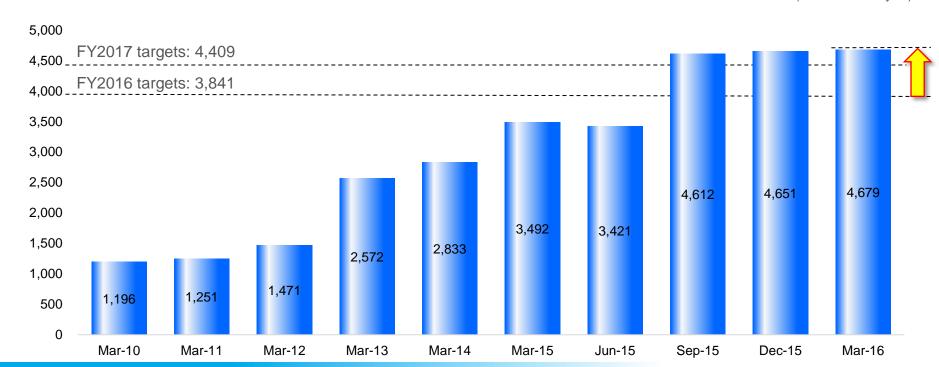




Domestic Financial Business: Receivable collection business

- In 4Q, the amount of receivables continued to increase because of successful purchases of NPLs.
- Exceeded the target of 384.1 billion yen in FY2016 by 22%. (Also, already achieved FY2017 targets of 440.9 billion yen.)

Amount of receivables



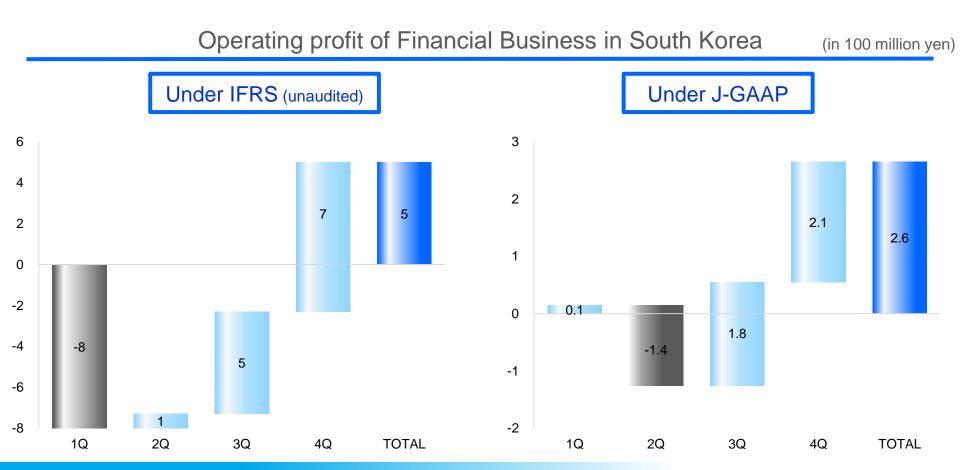


Financial Business in South Korea

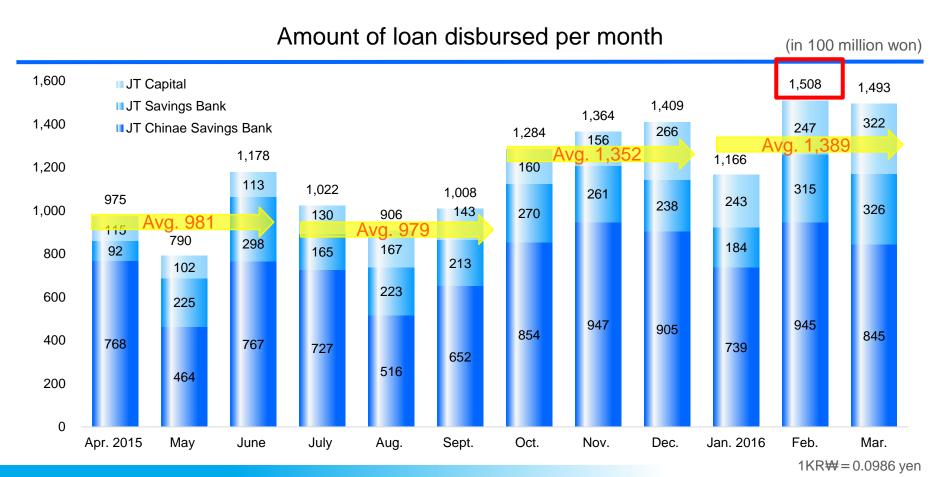


Financial Business in South Korea: Highlights

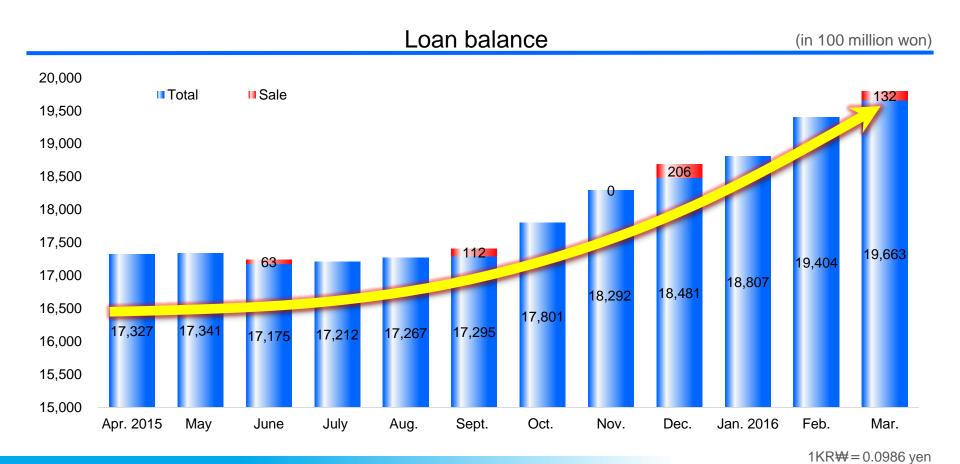
- Operating profit steadily increased, but fell short of targets under both IFRS and J-GAAP because of the impact of negative goodwill posted in FY2015.
- A change of amortization methods from the straight-line method to the effective interest rate method under J-GAAP also impacted operating profit in 4Q.



Despite fewer business days, the amount of loan disbursed per month <u>recorded</u> the highest in 4Q (3-month average: 138.9 billion won).



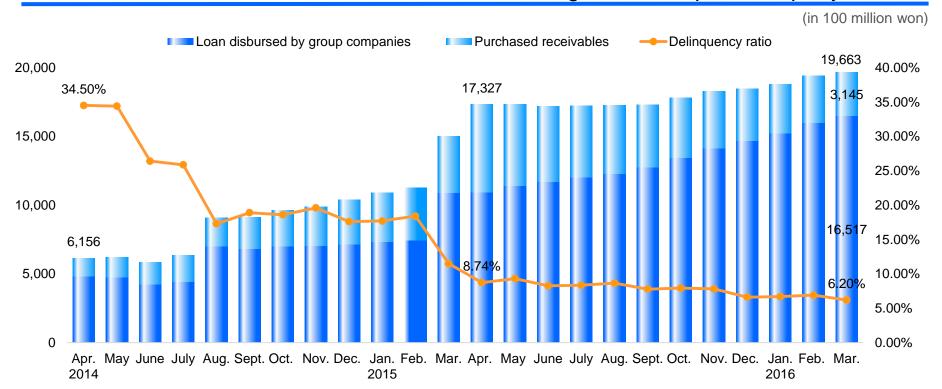
Loan balance increased steadily.



Financial Business in South Korea: Operating assets

Revenue base became solid.

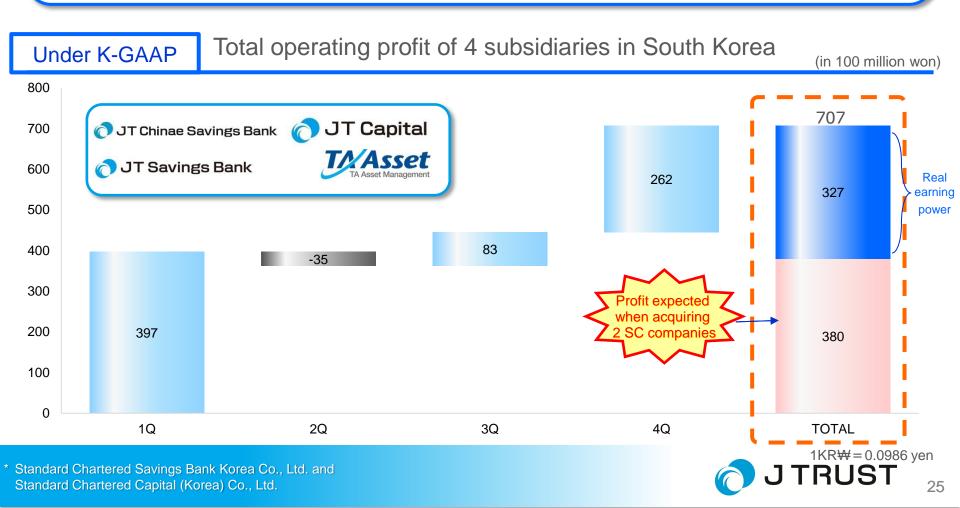
Balance of loan balance and NPLs* at savings banks/capital company



1KR₩=0.0986 yen



- Consolidated operating profit of 4 subsidiaries in South Korea recorded the highest at 70.7 billion won.
- The real earning power is estimated at 32.7 billion won, net of gain on sale of loans (38.0 billion won) already expected when acquiring 2 SC companies*.
- We are now on a sustainable growth.



Negative goodwill posted in FY2015 impacted consolidated operating profit.



Impact of negative goodwill on operating profit

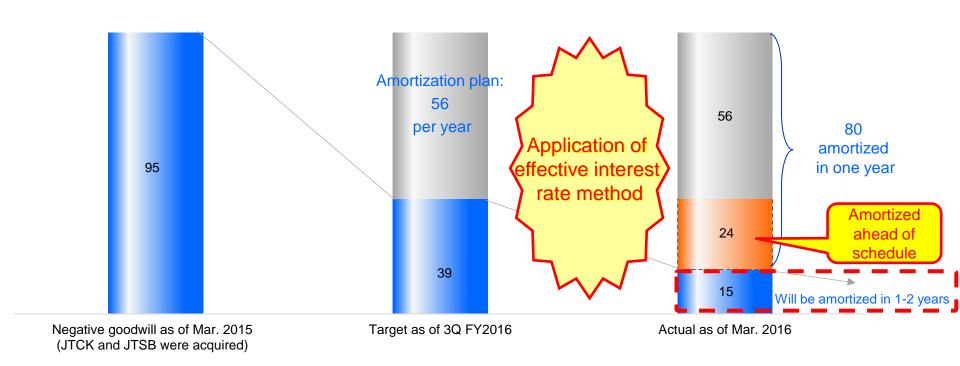




- Negative goodwill recorded in FY2015 had an impact worth 8.0 billion yen on FY2016.
- Expect <u>less impact on FY2017 onward</u> because goodwill of 2.4 billion yen was amortized ahead of schedule.

Under J-GAAP

Impact of goodwill amortization on operating profit (as of the end of March 2016)





Financial Business in Southeast Asia



Financial Business in Southeast Asia: Timing difference in account closing

Under J-GAAP, a 3-month timing difference in account closing arises when consolidating results of Financial Business in Southeast Asia.

■ Image of consolidating results of Financial Business in Southeast Asia (operating profit)

FY2016	1Q	2Q	3Q	4Q	TOTAL
J-GAAP	JanMar. 2015	AprJune 2015	July-Sept. 2015	OctDec. 2015	
Operating profit	-25	-9	-23	-22	-79
	-25	-9	-23	-22	



Financial Business in Southeast Asia: Operating profit under IFRS

> Operating profit improved every quarter under IFRS.

Operating profit of Financial Business in Southeast Asia under IFRS

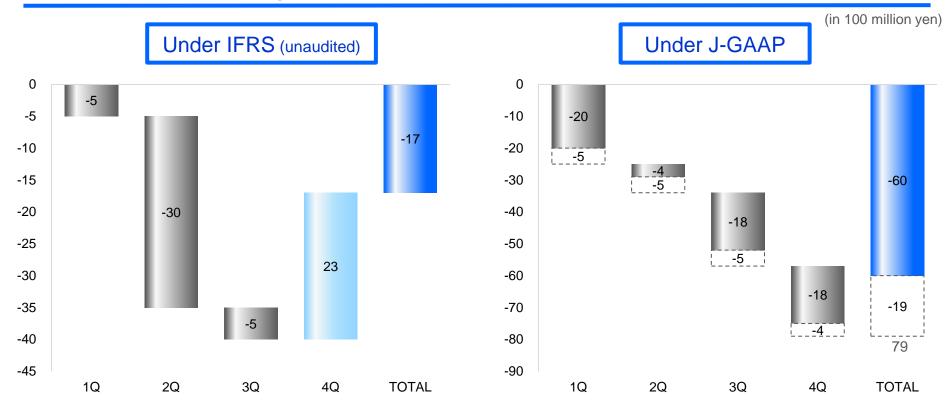
FY2016	1Q	2Q	3Q	4Q	TOTAL
IFRS	AprJune 2015	July-Sept. 2015	OctDec. 2015	JanMar. 2016	
Operating profit	-5	-30	-5	23	-17
				23	
	-5		-5		
	-30				
	\ _ 				



Financial Business in Southeast Asia: Highlights

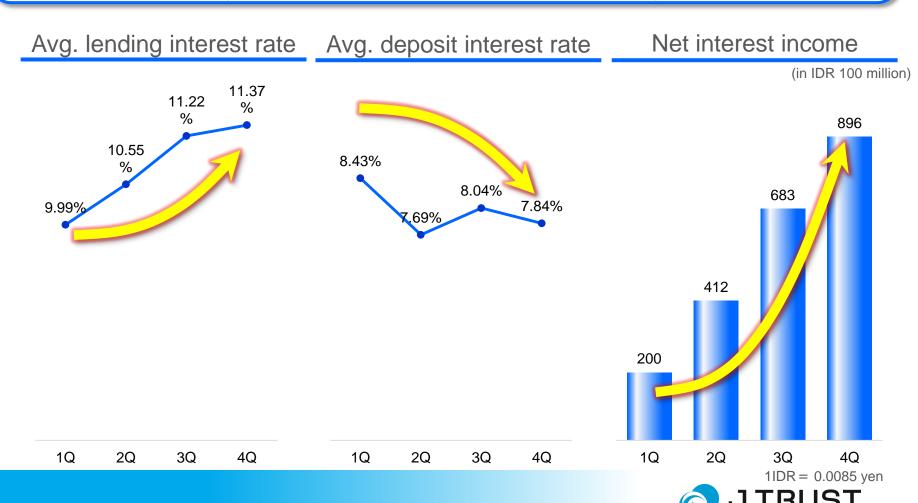
- Under IFRS, operating profit improved every quarter.
- ➤ Under J-GAAP, operating loss was 6.0 billion yen, excluding an impact of goodwill amortization.
- Under IFRS, operating profits in 4Q included a reversal of reserve for bad debts worth 2.6 billion.

Operating profit of Financial Business in Southeast Asia



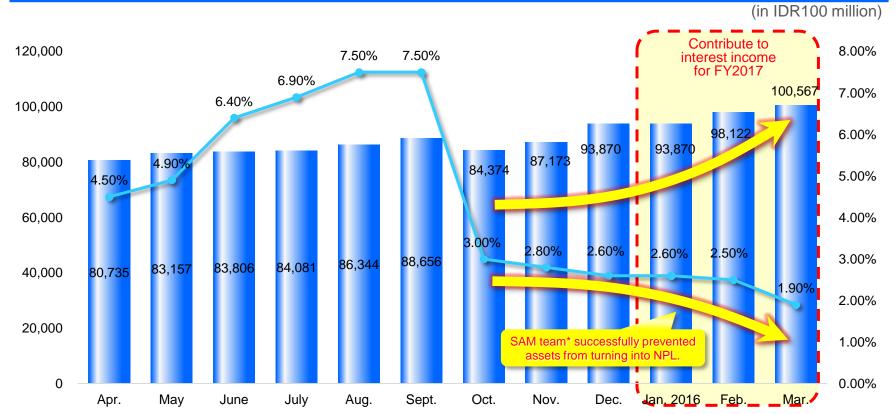


- Interest income increased by accumulating operating assets and raising average lending interest rates.
- A reduction in deposit costs also contributed to the steady growth of net interest income (interest income minus interest costs).



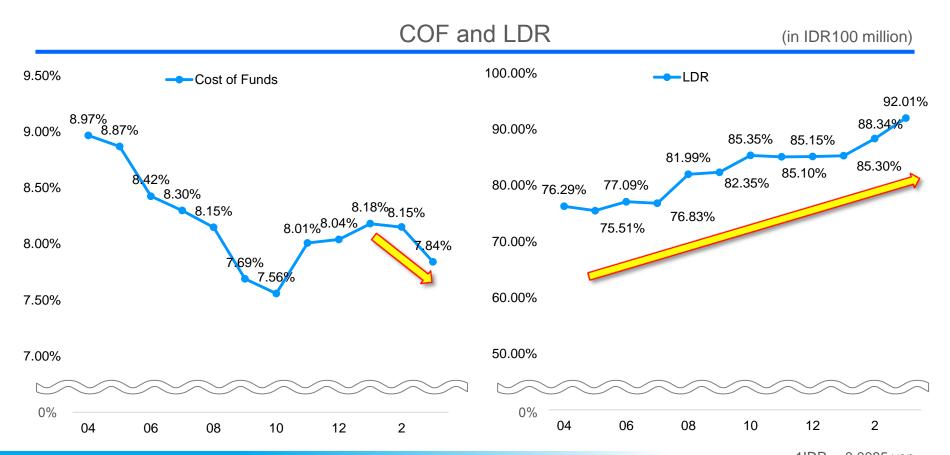
- Operating assets accumulated steadily by strengthening sales force.
- Our knowledge and expertise accumulated in Japan and South Korea successfully prevented assets from turning into NPLs.
- We will speed up new loan originations by developing a screening process.





Financial Business in Southeast Asia – Bank JTrust Indonesia: Deposit and COF

- Decreased COF (Cost of Funds) steadily.
- Loan-To-Deposit ratio (LDR) increased due to our control of the deposit amount in view of the loan balance (to reduce baseline costs).



- J Trust Investments Indonesia (JTII) has steadily collected NPL receivables since November 2015.
- Successfully recorded positive net income in the very first fiscal year by utilizing our collection knowledge and expertise accumulated in Japan and South Korea.

Under J-GAAP

P/L statement of JTII

(in million yen)

	Full-year
Operating revenue (collected amount)	291
Operating profit	136
Ordinary profit	144
Net income	97

Start of operation

3Q FY2016 (July-Sept. 2015)	4Q FY2016 (OctDec. 2015)
_	291
-11	148
-31	176
-31	129

1IDR = 0.0089 yen

1IDR = 0.0087 yen



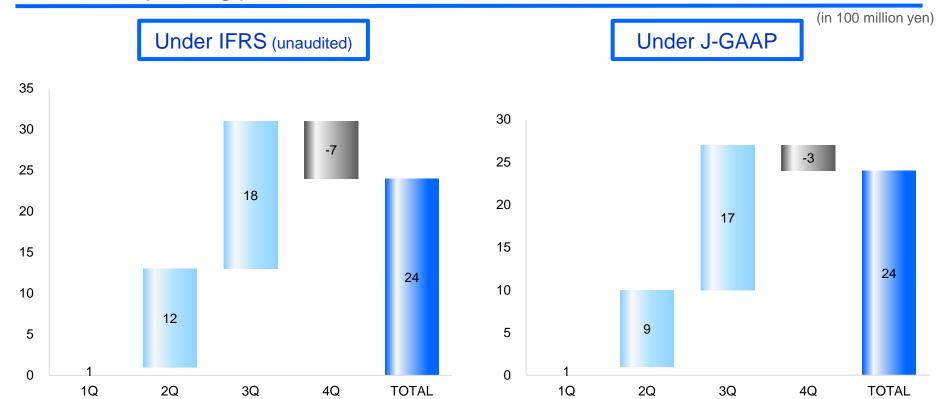
^{*} Non-consolidated results under J-GAAP (before consolidation adjustment) Results of 4Q FY2016 are based on the financial statements ended December 31, 2015 due to a timing difference in account closing within 3 months. Please refer to our FY2016 Supplementary Materials for detail.

Non-financial Business / Investment Business



In Investment business, earnings from subscription and exercise of convertible bonds of Group Lease PCL contributed greatly to our consolidated financial results.

Operating profit of Non-financial Business / Investment Business





Targets for FY2017



Full-year targets for FY2017: Consolidation highlights

- Consolidated operating profit is estimated at 15.1 billion yen under IFRS and 11.3 billion yen under J-GAAP.
- Under J-GAAP, the profit will be negatively affected by goodwill of 3.0 billion yen and timing difference in account closing of 0.8 billion yen.

Targets for FY2017 (2nd year in the medium-term business plan) (in 100 million yen)

	IFRS (medium-term business plan)	J-GAAP	Differences	Reason for differences
Operating revenue	1,068	982	-86	Timing difference: 86
Operating profit	151	113	-38	Goodwill: 30 Timing difference: 8
Net profit	131	95	-35	Goodwill: 30 Timing difference: 5



Full-year targets for FY2017: Segment profit

- Financial Business in Southeast Asia is overemphasis to the 2nd half of FY2017. We focus on banking business and *Servicer* business to achieve the target.
- Profits on sale of shares of Bank Mayapada will be recorded in 1Q of FY2017 as operating revenue of 1.4 billion yen.
- Earn profits of 3.0 billion yen or more from Investment Business to cover an additional expense of JTG.

Segment profit targets for FY2017 (the 2nd year in the medium-term business plan)

FY2017	IFRS (medium-term business plan)	IFRS (after adjustment)	J-GAAP		
Domestic Financial Business	40	40	39		
Financial Business in South Korea	55	55	51		
Financial Business in Southeast Asia	32	32	3		
Non-financial Business	18	18	15		
Investment Business	15	30	30		
Total consolidated operating profit	151	151	113		

Current Initiatives and Future Vision



Expand credit guarantee business and receivable collection business to achieve results above targets in the medium-term business plan.



Credit guarantee business (*Apartment Loan*): Apartment construction



Credit guarantee business:

Daily operation

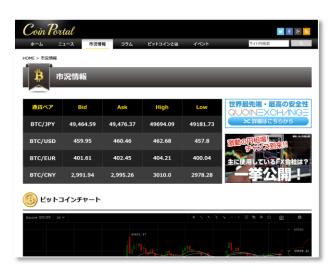


Domestic Financial Business: New business opportunities

- Plan to launch a bitcoin exchange "J-Bits" for June 2016.
- "Bitcoin business as financial service" is our principle. Former bank officers or FX traders will play a core role.
- Focus on providing safe and reliable bitcoin service.







J-Bits website (PC)*

J-Bits smartphone app*

Coin Portal website



- We amortized most of the negative goodwill at the end of FY2016. FY2017 results under J-GAAP will accordingly reflect our real earning power.
- Seek to further increase operating assets through M&As and receivable purchases.
- Ensure Financial Business in South Korea will be JTG's growth driver.



JT Chinae Savings Bank: Exterior

JT Chinae Savings Bank: Inside



- Financial Business in Southeast Asia successfully turned a profit on a monthly basis in 1.5 years after joining JTG. It is expected to generate a surplus constantly.
- Then, profitability will grow with accumulation of operating assets.
- ➤ JTII has collected NPLs in a steady manner. This contributes to profits from the start of 2016.

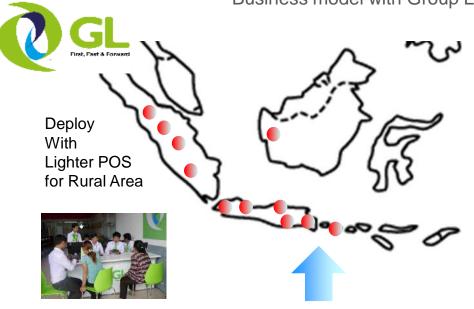


Bank JTrust Indonesia (branch): Exterior

Bank JTrust Indonesia (branch): Inside

- Final adjustments with Group Lease PCL are underway regarding a joint venture (JV), which is due for launch in June 2016.
- Date of establishment for GLFI* (JV with Group Lease): April 14, 2016
- An application for the license is already submitted.









Motorcycle, Agricultural Equipment, Solar panel, housing, white goods, etc.





PT Group Lease Finance Indonesia





- Improve/strengthen the capability (quality) of each department with new hires.
- > Set up an exclusive team at headquarter to increase loans targeting mid-size companies.
- Placed loan units at branches to expand loans targeting SMEs.
- Hired personnel with strong connection with Japanese companies and set up Japan desk in March 2016.
- Proceed for launch of Indonesian Rupiah-denominated Deposit, a collaborative business with a regional bank in Japan.
- Collaborated with IT team in South Korea, a country with a highly advanced technology, to maximize group synergies.







Headquarters of Bank JTrust Indonesia



- Profits on sale of shares of Bank Mayapada will be recorded in 1Q of FY2017 as operating revenue of 1.4 billion yen.
- General Entertainment Business pursues further earnings through collaboration with other business like OLIVE SPA.
- Proactively seek earnings from new investments.







J Trust Asia OLIVE SPA OLIVE SPA



Further M&A strategy

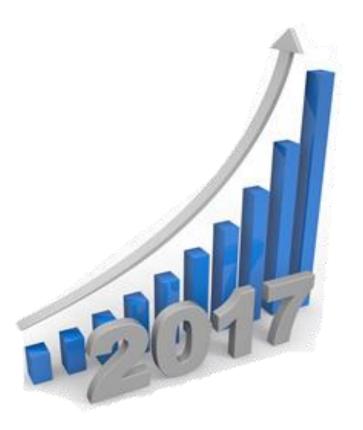
- Target investees are financial companies or other companies that are expected to create synergies with financial businesses.
- > IRR target: 15% or above
- Invest in growing markets of any regions.



Others

- Started a project of applying for a transfer to the First Section of the Tokyo Stock Exchange.
- Focus on ensuring a surplus from 1Q to 4Q in FY2017.
- Overemphasize to the 2nd half of FY2017 to achieve the target.







APPENDIX

FY2016 financial data



Key Point: Highlights by segment

I. Domestic Financial Business

→ Both operating revenue and operating went according to the plan, backed by steady performance in credit guarantee business and successful NPL purchases in receivable collection business.

II. Financial Business in South Korea

→ Under K-GAAP, consolidated operating profit of subsidiaries in South Korea successfully recorded 70 billion won. Although targets under J-GAAP were not met due to an impact of negative goodwill in the previous fiscal year, consolidated operating profit remained profitable.

In 4Q, we amortized negative goodwill worth 24.0 billion won, which was supposed to appear from FY2017 onward, ahead of schedule. This responded to a change of amortization methods from the straight-line method to the effective interest rate method as a part of IFRS preparation. As a result. a future impact of amortization became smaller.

III. Financial Business in Southeast Asia

→ Under IFRS, operating loss decreases drastically compared to J-GAAP because there is no impact of timing difference in account closing and goodwill amortization.

We completed rehabilitation of a failed bank in one year and seven months. Financial Business in Southeast Asia recorded a monthly surplus at the end of FY2016.

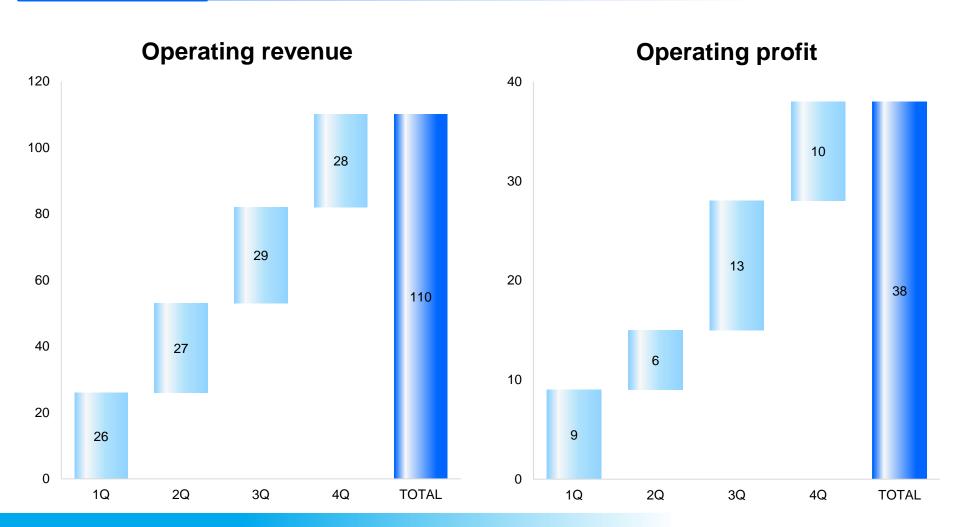
Although results are behind the medium-term business plan, our focus on strengthening the operational base will satisfy the plan under new management in FY2017.

IV. Non-financial Business / Investment Business

→ Benefited greatly from investment business of JTRUST ASIA.

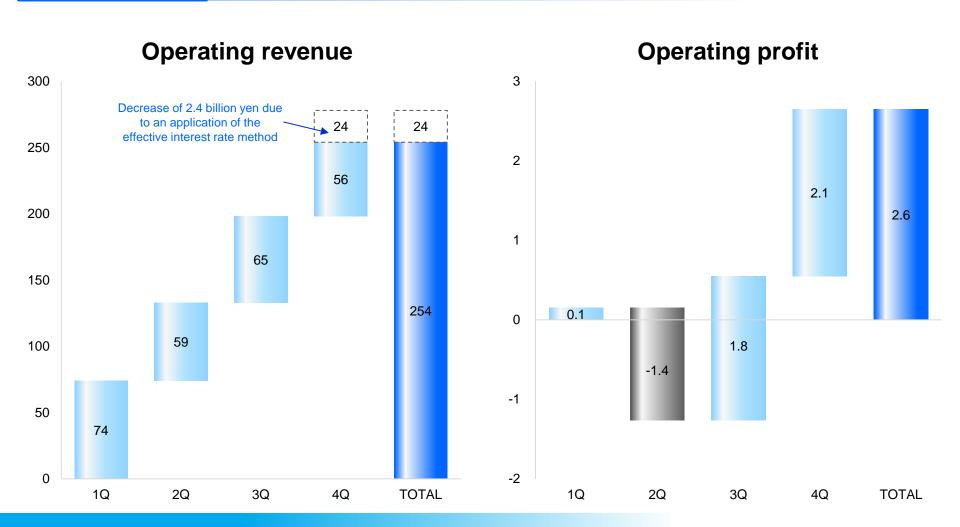


Highlights of Domestic Financial Business



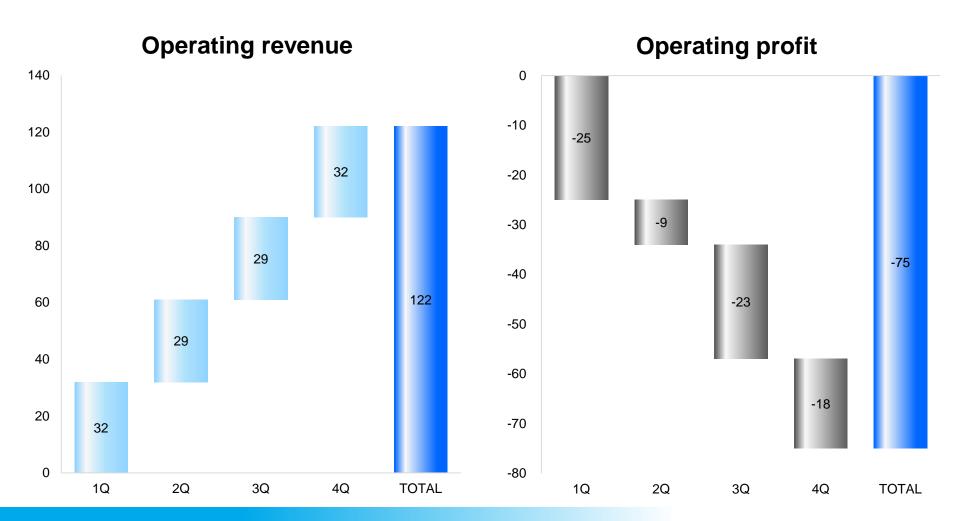


Highlights of Financial Business in South Korea



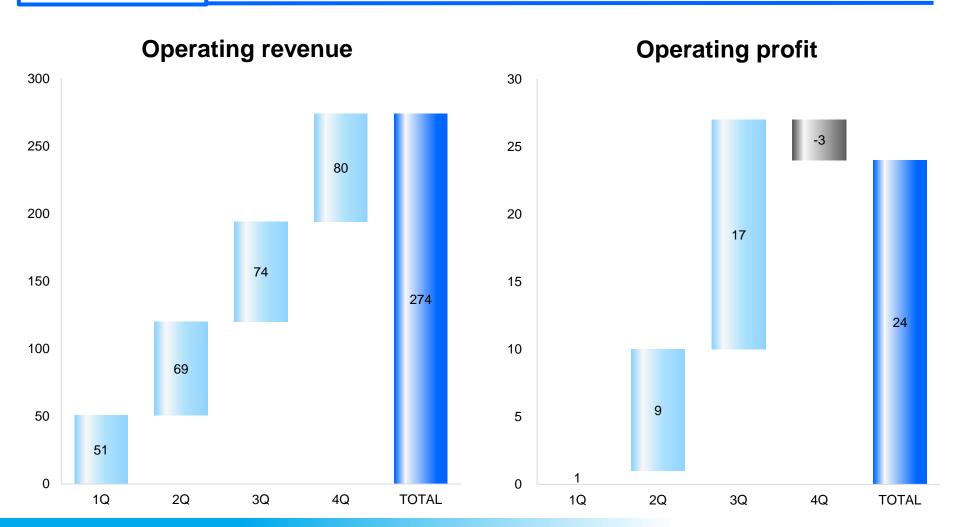


Highlights of Financial Business in Southeast Asia



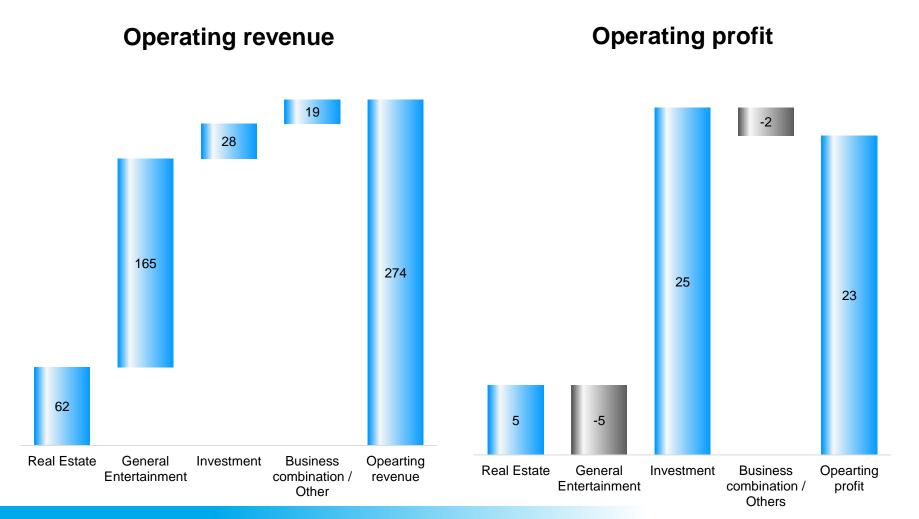


Highlights of Non-financial Business





Non-financial and Investment Businesses: Breakdown by segment (in 100 million yen)





Monthly Financial data from March 2016 to March 2017 << Preliminary figures>>

■ Domestic Financial Business in 100 million yen (rounded down to the nearest 100 million)													
Nihon Hoshou	Mar. 2016	Apr. 2016	May 2016	June 2016	July 2016	Aug. 2016	Sept. 2016	Oct. 2016	Nov. 2016	Dec. 2016	Jan. 2017	Feb. 2017	Mar. 2017
Size of credit guarantee	533	548	2010	2010	2010	2010	2010	2010	2010	2010	2011	2017	2017
Proportion of Apartment Loan	121	145											
■Financial Business in South Korea in 100 million won (rounded down to the nearest 100 million)													
Financial Business in South Korea	Mar. 2016	Apr. 2016	May 2016	June 2016	July 2016	Aug. 2016	Sept. 2016	Oct. 2016	Nov. 2016	Dec. 2016	Jan. 2017	Feb. 2017	Mar. 2017
Total	19,662	20,148											
	Mar. 2016	Apr. 2016	May 2016	June 2016	July 2016	Aug. 2016	Sept. 2016	Oct. 2016	Nov. 2016	Dec. 2016	Jan. 2017	Feb. 2017	Mar. 2017
Loans by Savings Bank	12,143	12,265											
banking business JT Savings Bank	3,399	3,681											
Total	15,542	15,946											
	Mar. 2016	Apr. 2016	May 2016	June 2016	July 2016	Aug. 2016	Sept. 2016	Oct. 2016	Nov. 2016	Dec. 2016	Jan. 2017	Feb. 2017	Mar. 2017
Accounts receivable - JT Capital operating loans	4,119	4,202											
■ Financial Business in Southeast Asia in 100 million rupiah (rounded down to the nearest 100 million)													
J Trust Bank Indonesia	Mar. 2016	Apr. 2016	May 2016	June 2016	July 2016	Aug. 2016	Sept. 2016	Oct. 2016	Nov. 2016	Dec. 2016	Jan. 2017	Feb. 2017	Mar. 2017
Loans by banking business*	99,924	101,798											

^{*} These figures are not identical to those stated in our quarterly Supplementary Materials due to a 3-month timing difference in account closing. e.g. Figures recorded in Supplementary Materials for March 2016 are based on the balance sheet as of December 2015.



JTRUST